Covid-19 – Threats & Opportunities

Triathlon – Quick & Effective Decision Making within uncertain environment. Using Debriefing, Brainstorming, & Synergy Language



The Need: Quick Re-Organizing to define and implement changes during the Covid-19 crisis and beyond

- The Covid-19 crisis causes frequent and intensified changes.
- Some businesses will survive some will flourish , and some will disappear.
- Vast changes need to be made quickly and while managing the crisis. The cost of mistakes can be devastating.
- The changes have two axes: Strategic <u>What</u> should we do (looking outwards) and How should we do it (inner preparations).
- Management and executives are preoccupied with survival and are not always free to create the future.
- Classic consulting firms are irrelevant, due to long processes and high costs.
- One needs an experienced, effective & agile advisory team to help deterring & implementing the change.



Manage like you fly an F-16 Things change quickly. You win by:

- 1. Understand the changing situation
- 2. Define the right direction & maneuvering quickly
- 3. Manage coordinated & proactive teams



Rami Ben-Yshai, Ph.D Organizational Consultant http://organizational-synergy.com

The Proposed Method- Triathlon: Debriefing, Brainstorming & Synergy Language

The proposed process is short, focused, yet very powerful. It is based on 3 stages:

- 1. Studying the environment. Activate sensors, absorb the information and comprehend it. Based on Debriefing & Assessment Processes
- 2. Creating a new future Based on Brainstorming. Understand how to reinvent, how to improve", how to "preserve" and how to "change".
- 3. Execute change quickly using Synergy Language which enables:
 - radically shorted decision making.
 - Define responsibilities so as not to waste time and opportunities.
 - Help units and people work harmoniously.
 - Creating effective cross organization teams.



The Triathlon Team



Yair Zadik –

Management Application Expert Pilot and Air-Force Colonel (reserves), Received Israel's National Defense (2003) prize for his leadership on antiballistic missiles' projects.

Providing guidance to CEOs and managers, on change applications. Entrepreneur, Experienced CEO and Executive Chairman in High-tech, Industrial, and Service Oriented companies. Specializing in Debriefing processes and Brainstorming, to provide "out-of-the-box" solutions.

PhD Student in Management at Ben-Gurion Univ. Volunteer in guiding "challenged" teenagers at school.



Dr. Rami Ben-Yshai – Synergy Language Developer

Thirty years in management, consulting and managers development managers, from various sectors in 3 continents.

World-known expert of Interactions improvements and creating synergy between people, units and organizations. The author of the book <u>Organizational Synergy – a</u> practical guide. Recalibrate Interactions to achieve peak engagement, productivity & profit. 30 years in creating synergy in large and small scale organization in law and high teq. Industry, health, finance & insurance, startups, volunteer, bi-national projects in conflict zones and more.

The desire to produce a focused, short and effective process, between these two forces, with a diversity in their background, produces a consultative synergy. <u>With Yair in charge of the "what" "</u>where and why" (change strategy) - and <u>Rami of the "how"</u> to achieve the change. The "lean" structure of the consulting team, and the high level of experience, enable us to keep our promise for a quick, focused and effective process, while combining the required knowledge and expertise. Our commitment is to you the customer - and not to expensive and long-term overhead costs.



Main Results from the Triathlon

- Strengthening the ability of the management to lead synergistic decisions under conditions of uncertainty.
- Organizational effectiveness and efficient teamwork, both in remote work and when working in "capsules".
- Assimilation of the tools that were found right for company.
- Combined functioning (synergistic) in changing situations. Strengthening the personal ability of the participants. ----
- Tools for dealing with destructive interaction patterns/interfaces and improving beneficial relationships in general, and synergy patterns in particular.

These changes will lead to a change in the desired direction, but will also prepare the company for future rapid changes in response to market constraints, without the need for consultants.



Triathlon's Structure

- The Triathlon consists of workshops, including:
- Meetings with the management
- Personal meetings
- Group meetings
- It can be performed in Zoom.
- Throughout the process, management will receive feedback that includes:
- A summary of the experienced processes, and their significance in achieving the defined outputs.
- Mapping of perceived interactions and how to improve them.
 Recommendations for improvements, and a detailed work plan for achieving them.
- Through out the process we will develop with you a work-plan stating what & how to do, who will do it and how to focus the efforts in the face of changing reality.



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Triathlon's Structure Example

(Specific Structure will be decided with the management)

- <u>Before the Triathlon</u> An introductory conversation with the CEO / management. Coordinating expectations and formulating specific goals and improvement goals in the Triathlon.
- First session Strategic mapping looking out 4 hours
- <u>Second session</u> Supportive processes Inward look 4 hours
- Brainstorming in groups on the definition of problems, and possible alternatives of solutions.
 Raising proposals for further work.
- > Our personal work Summarizing the findings and preparation of a presentation and work plan
- <u>Third session</u> Improvement program 3 hours
- > Summary and analysis of the learning process at the individual and team level.
- Development of a plan for further work. Includes definition of Responsibilities, Milestones, and Resources for carrying out the process (will begin in the meeting and continue after it).
- Fourth meeting Summary meeting of how to implement the change 3 hours
 - Presenting the improvement plan
 - Calibration plan for further work.



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